

Financial Statements of

**GIIWEDNONG  
HEALTH LINK**

And Independent Auditors' Report thereon

Year ended March 31, 2021



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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Giiwednong Health Link

### ***Opinion***

We have audited the financial statements of Giiwednong Health Link (the Entity), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations and changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2021 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Entity's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.  

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a single horizontal line that tapers at both ends, serving as a decorative underline.

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada

June 10, 2021

# GIIWEDNONG HEALTH LINK

## Statement of Financial Position

March 31, 2021, with comparative information for 2020

	2021	2020
<b>Assets</b>		
Current assets:		
Cash	\$ 217,311	\$ 134,286
Accounts receivable	-	565
Prepaid expenses (note 2)	743,873	966,296
	<u>961,184</u>	<u>1,101,147</u>
Capital assets (note 3)	28,094	23,225
	<u>\$ 989,278</u>	<u>\$ 1,124,372</u>

## Liabilities and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities (note 4)	\$ 151,341	\$ 60,529
Deferred contributions (note 5)	809,643	1,050,304
	<u>960,984</u>	<u>1,110,833</u>
Deferred capital contributions (note 6)	6,219	9,560
	<u>967,203</u>	<u>1,120,393</u>
Net assets:		
Investment in capital assets (note 7)	21,875	13,665
Operating	200	(9,686)
	<u>22,075</u>	<u>3,979</u>
Commitments (note 8)		
	<u>\$ 989,278</u>	<u>\$ 1,124,372</u>

See accompanying notes to financial statements.

On behalf of the Board:





# GIIWEDNONG HEALTH LINK

## Statement of Operations and Changes in Net Assets

Year ended March, 2021, with comparative information for 2020

	Operating	Invested in Capital Assets	2021	2020
<b>Revenue:</b>				
Indigenous Services Canada	\$ 895,040	\$ -	\$ 895,040	\$ 1,159,640
North Bay Indigenous Hub	7,500	-	7,500	4,078
Amortization of deferred capital contributions	-	3,341	3,341	3,342
Interest	-	-	-	654
Member First Nation EMR fees (note 9)	68,850	-	68,850	-
Other	43,342	-	43,342	6,000
	1,014,732	3,341	1,018,073	1,173,714
<b>Expenses:</b>				
Salaries and benefits	662,758	-	662,758	633,236
EMR fees and services (note 9)	93,870	-	93,870	265,922
Professional fees	70,180	-	70,180	57,365
Travel	6,548	-	6,548	52,286
Rent	28,825	-	28,825	34,339
Board of Directors	8,641	-	8,641	30,526
Capacity building	17,525	-	17,525	16,573
Professional development	12,229	-	12,229	15,097
EMR customization and eHealth	26,853	-	26,853	13,617
Amortization of capital assets	-	14,090	14,090	13,251
Office, general and communications	18,385	-	18,385	12,604
Insurance	12,452	-	12,452	12,413
Technology	15,970	-	15,970	11,225
Telephone and utilities	10,648	-	10,648	9,635
Interest and bank charges	1,003	-	1,003	1,708
Recruitment costs	-	-	-	271
	985,887	14,090	999,977	1,180,068
Excess (deficiency) of revenue over expenses before transfers	28,845	(10,749)	18,096	(6,354)
Net assets (deficit), beginning of year	(9,686)	13,665	3,979	10,333
Transfers for capital assets	(18,959)	18,959	-	-
<b>Net assets, end of year</b>	<b>\$ 200</b>	<b>\$ 21,875</b>	<b>\$ 22,075</b>	<b>\$ 3,979</b>

See accompanying notes to financial statements.

# GIWEDNONG HEALTH LINK

## Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operations:		
Excess (deficiency) of revenue over expenses	\$ 18,096	\$ (6,353)
Items not involving cash:		
Amortization of capital assets	14,090	13,251
Amortization of deferred capital contributions	(3,341)	(3,342)
	28,845	3,556
Changes in non-cash operating working capital:		
Decrease (increase) in accounts receivable	565	(565)
Increase in prepaid expenses	222,423	(772)
Decrease in accounts payable and accrued liabilities	90,812	(1,526)
(Decrease) increase in deferred contributions	(240,661)	61,902
	101,984	62,595
Capital activities:		
Purchase of capital assets	(18,959)	(13,538)
Increase in cash	83,025	49,057
Cash, beginning of year	134,286	85,229
Cash, end of year	\$ 217,311	\$ 134,286

See accompanying notes to financial statements.

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements

Year ended March 31, 2021

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## Nature of operations:

Giiwednong Health Link (the "Organization") is incorporated without share capital under the laws of the Canada Not-for-Profit Corporations Act. The Organization's principal purpose is to support First Nation communities in the development of First Nations digital health solutions, shared service, and implementation of an electronic health record.

## 1. Significant accounting policies:

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations. The Organization's significant accounting policies are as follows:

### (a) Revenue recognition:

The Organization follows the deferral method of accounting for contributions as follows:

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Contributions of materials and services that are used in the normal course of operations and would otherwise have been purchased are recognized at fair value at the date of contribution.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the period in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

### (b) Capital assets:

Capital assets are stated at cost less accumulated amortization. Capital assets are amortized on a straight-line basis over the useful life of the asset as follows:

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Asset	Estimated Useful Life
Office equipment	5 years
Furniture	10 years
Computer equipment	3 years

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# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 1. Significant accounting policies (continued):

### (c) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Organization has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future year, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

### (d) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the useful lives of capital assets. Actual results could differ from those estimates.

## 2. Prepaid expenses:

Included in prepaid expenses is a deposit paid to TELUS Health in the original amount of \$958,875 related to the provision of certain services. This deposit will be applied and consumed through the period of April 1, 2020 to March 31, 2025 as discussed in note 8 (b). The remaining amount included within the prepaid expenses as of March 31, 2021 is \$734,314.

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 3. Capital assets:

			2021	2020
	Cost	Accumulated amortization	Net book value	Net book value
Office equipment	\$ 23,884	\$ 16,710	\$ 7,175	\$ 6,589
Furniture	20,301	7,073	13,229	7,733
Computer equipment	38,769	31,079	7,690	8,903
	\$ 82,954	\$ 54,862	\$ 28,094	\$ 23,225

### 4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$8,309 (2020 - \$8,072) which includes amounts payable for payroll related taxes.

### 5. Deferred contributions:

	2021	2020
Indigenous Services Canada	\$ 734,314	\$ 958,875
North Bay Indigenous Hub	42,329	58,929
Mnaamodzawin Health Services	24,850	32,500
First Nation Health Centres	7,650	-
Other	500	-
	\$ 809,643	\$ 1,050,304

The Organization was provided contributions from Indigenous Services Canada in the amount of \$958,875 pertaining to fees for future services which are to be provided to all sites and users. These services will be provided over the course of five years beginning April 1, 2020 and ending March 31, 2025. Further information is discussed in note 8 (b).

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 6. Deferred capital contributions:

Deferred capital contributions represent the unamortized balances of contributed capital assets. Details of the continuity of these funds are as follows:

	2021	2020
Balance, beginning of year	\$ 9,560	\$ 12,902
Less amounts amortized to revenue	(3,341)	(3,342)
Balance, end of year	\$ 6,219	\$ 9,560

## 7. Invested in capital assets:

Capital net assets are calculated as follows:

	2021	2020
Capital assets	\$ 28,094	\$ 23,225
Amounts financed by:		
Deferred capital contributions	(6,219)	(9,560)
	\$ 21,875	\$ 13,665

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 8. Commitments:

- (a) The Organization rents two premises under operating leases. The leases expire on March 31, 2022 and March 31, 2024 with a combined commitment of \$24,980 until their expiry.
- (b) Effective April 1, 2020 the Organization entered into an amended agreement with Telus Health for a five year period ending March 31, 2025. The terms of the amended agreement require monthly payments for EMR services totaling \$391,986 for the term of the contract. With respect to the terminated agreement, the credit of \$958,875 which is made of up \$915,900 for EMR fees and \$42,975 for training, existing under the terms of this agreement is to be applied and consumed through the period of April 1, 2020 to March 31, 2025 as follows:

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	2021
2022	\$ 208,841
2023	188,631
2024	168,421
2025	168,421
	<hr/> \$ 734,314 <hr/>

Any unapplied portions of the above credit shall not be refunded, returned or otherwise reapplied in the event of early termination of the agreement.

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

## 9. EMR Fees Paid to Telus Health

In accordance with the Service Level Agreements (SLA) with the GHL member First Nations, the total annual amounts remitted to Telus HEALTH for the SLA EMR fees was \$68,850. The following is the payment listing per each First Nation.

	Fee Per Month	April 1, 2020 to March 31, 2021	Total
Atikameksheng Anishnawbek	\$ 850	9	\$ 7,650
Serpent River First Nation	850	9	7,650
Sagamok Anishnawbek	850	9	7,650
Mississauga First Nation	850	9	7,650
Thessalon First Nation	850	9	7,650
Batchewana First Nation	850	9	7,650
Wiikwemkoong Unceded Territory	850	9	7,650
M'Chigeeng First Nation	850	9	7,650
Mnaamdozawin Health Services	850	9	7,650
<b>Total</b>			<b>\$ 68,850</b>

## 10. Demand line of credit:

The Organization has an unutilized demand operating line of credit with the Bank of Montreal authorized to a maximum of \$50,000, which bears interest at the bank's prime lending rate plus 1.25%. The line of credit is secured by a general security agreement. As of March 31, 2021, \$Nil (2020 - \$Nil) has been drawn on this operating line of credit.

## 11. Economic dependence:

A substantial portion of the Organization's revenue is derived from funding from Indigenous Services Canada. This one funder accounted for 87.9% (2020 - 99.3%). The loss of this relationship would have a significant impact on the Organization's revenue and operations.

# GIIWEDNONG HEALTH LINK

Notes to Financial Statements (continued)

Year ended March 31, 2021

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## 12. Financial risks and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Organization will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(b) Other risk:

The Corporation's main sources of revenue are government grants received from Indigenous Services Canada. In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. This resulted in the Canadian and Provincial governments enacting emergency measures to combat the spread of the virus. In response to the pandemic, on-site training and support activities in member First Nation Health Centres were suspended and replaced with primarily remote/virtual supports. The PMO Team commenced Work at Home arrangements on March 17, 2020 which continued throughout 2020-21. Remote EMR supports and training for First Nation stakeholders were able to be successfully completed by the PMO Team through work at home arrangements.

As of May 31, 2021, there has been no adverse impact on revenue due to the pandemic.

The impact of COVID-19 is not expected to negatively impact operations, however a change in circumstances may arise that cannot be reasonably predicted. Management is actively monitoring the effect of the pandemic on its financial condition, liquidity and operations. Given the daily evolution of the pandemic and the global responses to curb its spread, the Corporation is not able to fully estimate the effects of the pandemic on its results of operations, financial condition, or liquidity at this time.